= 7 \ 9 '9 bj]fcba YbHJ '8]j]g]cb'!'7 UfYYf'DUbY

<ck 'g\ ci `X'k Y'Ya d\ Ug]nY'ci f'XYg]fY'hc'VY']b'h\ Uh'Ybj]fcba YbhU'gYWhcf'h\ fci [\ h\ Y'\cV'Udd`]WUh]cb3</pre>

RDS: Use your cover letter to express your interest.

8 c Yg'mci f'fc`Y']bj c`j Y'U`chcZlfUj Y`]b[3

RDS: Absolutely. Meeting face to face with clients and prospects is the absolute best way to interact in the consulting world. Attending conferences is a way to build your contact network.

<ck 'X]X'h\ Y'dUbXYa]WW\ Ub[Y'mci f'hmd]WU'XUn8'5 bX \ ck 'X]X'mci 'WcdY'k]h\ 'h\ Y W\ Ub[Yg3

RDS: I have an office that I rarely visit except during off hours to pick up mail, etc. I work remotely from home. Frankly, I hate it...ZOOM, e-mail, etc are not the best mode to interact with your clients and prospects.

SMT: It changed it significantly. My entire day is a "zoom day". Interactions with friends, students and colleagues are all web-based. I miss talking to students and visiting my lab. I had to embrace the changes as they were but have maintained close connections to friends, family and students. Talking about how the pandemic changed our lives and how we were all affected by it helped me cope.

5 fY'h\ YfY'UbmighUfhli d'gi [[Ygh]cbg'Ztca 'mci '[i mg'h\ Uhk Y'Wci `X'di ```i d'Ztca 'h\]g ZYYX3

RDS: Be prepared for a fair amount of administrative work. For example, your accountant, grant administrator, etc. will need a lot of info. You'll be doing your own invoicing, procurement of supplies, etc. I was naïve when I started my business in the context of not estimating the level of effort running a business takes.

SMT: Yes, many. See this interesting list below. You will note that many startups are oriented towards the environment.

https://welpmagazine.com/15-chemical-engineering-startups-positioned-to-make-it-big-in-20212/

='Ua 'fYU'm']bhYfYghYX']b'k cf_]b[']b'h\ Y'9 D5 'UbX'=k Ug'k cbXYf]b['\ ck '8 f"Fi]n 'YUfbYX'UVci hcddcfh b]h]Yg'Uhh\ Y'9 D5 'UbX'\ ck '\ Y [chghUfhYX3

GR-M: Thanks for your interest in working with us and protecting our environment and human health. I learned about EPA opportunities by networking and meeting a former EPA employee who is a current leader of our AIChE Environmental Division. I started as a Postdoctoral research fellow. A year after, a federal position was open, I applied and got the job. My recommendation is to look into research opportunities like internships for

students @ orise.orau.gov/epa/current-research-opportunities.html) and Recent Graduate/Pathways @ www.usajobs.gov opportunities and when inside do networking, learn their current needs and demonstrate that you're the best candidate they can find for it.

5 bmigi [[Ygh]cb'Zcf'U'Z[fghmYUf'D\ 8 'ghi XYbhik\ c'k]g\ Yg hc'^c]b'9 D5 'UZhYf [fUXi Uh]cb3

GR-M: My recommendation is to apply and get a student research experience with the EPA. Some opportunities are summer internships for graduate students @ orise.orau.gov/epa/current-research-opportunities.html) and Recent Graduate/Pathways @ www.usajobs.gov m

K\Unik ci `X'mci 'gUmiUfY'[ccX'a UghYfg'dfc[fUa g'fY'UhYX'hc'h\ Y'Ybj]fcba YbhU ZYX3

SMT: Please see these lists:

https://www.masterstudies.com/Masters-Degree/Environmental-Studies/

https://www.mastersprogramsguide.com/rankings/best-masters-environmental-science/

Note that you can always pursue a MS degree in chemical engineering with a faculty advisor who's research has an environmental focus. Identifying those faculty members will require some (online) work.

RDS: There is no easy answer here: you have to search out the universities, departments and especially the professors that offer courses and conduct research in the area that is your passion. As we discussed, the curriculum can be in Chem E, Civil Engineering or Environmental Engineering

5 bmif YWca a YbXUrijcbgʻzcfʻgca YcbYʻk\cʻUfYUXm\UgʻU ′cVžVi hijg``cc_jb[ˈhcˈghj`` [Yhijbj c`j YX'jb`Ybj]fcba YbhUʻk cf_'cbʻh\Y`g]XY3

RDS: Volunteer with AIChE and take on assignments within the Environmental Division. You will learn from others and develop a resume that shows activity in the field. Take some courses or attend some webinars in the field in your spare time. You'll get to know people this way as well as be able to build your environmental credentials.

K\Uni]gʻacfY\Y`dZi``ZcfʻZiYg\`[fUXiUnhYWtYa]WU`Yb[]bYYfg hc`Vi]`X`h\Y]f dfcZYgg]cbU`Ybj]fcbaYbhWUfYYf3`=g`]hVYhnYf`hc`\UjY gcaY`YldYf]YbWY`]b]bXiglf]Ygʻh\UniUZYWhh\YYbj]fcbaYbhcf`hc`ghUfhX]fYWnm]b`h\YYbj]fcbaYbhZ]Y`X3

RDS: It really depends on what you want to do. For example, do you want to learn say all about refining processes and how to help an operating company minimize its footprint? Or, do you want to work for a firm that services all types of industries and government agencies? There you will have a variety of projects impacting these various businesses.

K ci `X'mci 'Wcbg]XYf'fYgYUfW 'UbX']bhYfbg\]dg'cZYei U j Ui Y'hc'Ub'i bXYf[fUXi UhY ghi XYbh8

SMT: Yes, I would.

KMY: Both offer you additional learning experiences and if you can acquire a skill or have a final product (technical paper or report) from these experiences, then they will help in advancement of your career.

: cf'l\ Y'dfc[fUa a]b['UfYUg'cZ9BJžk]``l\ YfY'VY'U'gc\Uf'gYWjcb3

RDS: Most likely no. We are largely media organized and apply the requisite skills to the operating sector.

GR-M: Not for this year, but a solar session related to the area 09H: Energy & Climate Change can be proposed and offered for 2022 meetings. Please join us and ask to be part of our programming needs.

Cb`]bY5 bgk YfYX'Ei Ygh]cbg. 'd`YUgY'j]Yk 'h\ Y'fYWcfX]b[

K\UniXcinci "LYUVci hinci f'ZYX#bXi ghfn8

This question has been answered live

K\UniUXj]WY'k ci `X'mci '[]j Y'hc'ghi XYbhg']b'9bj]fcba YbhU 9b[]bYYf]b['CF'Ubm ghi XYbhUgd]f]b['hc'[c']b'h\Y'9bj]fcba YbhU'=bXi ghfm8

This question has been answered live

K\UniUXj]WYXc'mci'\UjYZcf'fYWYbh[fUXiUhYg'k]h\cih]bhYfbg\]d#Wc!cd YIdYf]YbWY3''5 bmgdYWJZJWUXj]WYUVcihfYbYkUV`Y#gigHJ]bUV`YYbYf[mkci`X'VY [fYUhmUddfYWJUhYX"

This question has been answered live

8 i Y'hc'\ ck 'VfcUX'W Ya]WU'Yb[]bYYf]b[']gž\ ck 'k YfY mci 'gi fY'h\ Y'Ybj]fcba YbhU gYWrcf k Ug'f][\ hiZcf'mci 3'8]X'mci 'lfmich\ Yf']bXi glf]Yg`]_Y'ZccXžc]`'UbX'[Ug3'K\ Uh k ci `X'mci 'UXj]WV'UZ[fghmYUf'W Ya]WU'Yb[]bYYf]b[ghi XYbhik\ c']g']bhYfYghYX']b Ybj]fcba YbhU'gYWrcf'Vi hiUgc'k Ubhg'hc'lfmich\ Yf']bXi glf]Yg3
H\]g'ei Ygh]cb'\ Ug'VYYb'Ubgk YfYX``]j Y

This question has been answered live

K ci `X'mci 'UXj]WY'W Ya]WU'UYb[]bYYf]b['a U'cf'k \ c k Ubhg'hc'di fgi Y'U'WUfYYf']b N Y'Ybj]fcba YbhU'gYWfcf'hc'a]bcf']b'Ybj]fcba YbhU gV]YbWY3

This question has been answered live

5 gʻUʻghi XYbhʻ]bʻUʻWi ffYbhʻVUW(Yʻcffigʻdfc[fUa "≐k ci`X`]_YʻhcʻfYgYUfW(ʻ]bʻh\Y
Ybj]fcba YbhUʻZY]XʻZcfʻa mia UghYffigʻXY[fYY"7 ci`X mciʻU``hY``U`]hh`YʻV]hcZh\Y
dfcWYggʻcZW(ccg]b[ˈmcifʻ[fUXiUhYʻWc``Y[Y3′5bX\ck h\Y`[fUXiUhY`gW(cc`
dfcWYggʻk cf_g3

This question has been answered live

7 Ub 'mci 'k cf_']b'h\ Y'Wcbgi `h]b['Z]Y`X'k]h\ ci h\ Uj]b[U'D\ 83

This question has been answered live

5 g'UW Ya JWU Yb[]bYYf]b['i bXYf[fUXž\ ck 'k cft\ ']h]g']hhc'[YhUa UghYfg#D\ 8 3 K ci `X']hVY'UXj]gUV`Y'hc'[YhU'[fUXi UhY'XY[fYY']b Ybj]fcba YbHJ Yb[]bYYf]b[]bghYUX'cZW Ya]WU Yb[]bYYf]b[']Zk YfiY'XYUX!gYhcb'Xc]b['Ybj]fcba YbHJ k cf_ž cf'UfY'l\ YmidfYllmia i W ']bhYfW Ub[UV'Y3

This question has been answered live

K\UniUfY'gca Y'lfU]b]b[g'l\Uni7\Ya]WU'9b[]bYYf]b['ghi XYbhg'WUb'HU_Y'k\]Y'l\Ym UfY'gh]```]b'gW\cc`3'Gca Yh\]b[``]_Y'l\Y'G57\9'WYfh]Z]WUhYgžVi h'Zcf'9bj]fcba YbhU Yb[]bYYf]b[3

This question has been answered live

K\ Unixcinci 'gYY']b'h\ Y'z hi fY'czYbj]fcba YbhJ'Wcbgi 'h]b[3 AcfY'WUfVcb WUdhi fY#gYei YghfUn]cb'hYW bc'c[nzk UniYf'hfYUna YbhžYbYf[mi gU[YzYhW3'8 c'nci dfYX]WhfY[i 'Un]cbg'k]'''VY'a cfY'ghf]Whi]b'h\ Y'z hi fY UbX'\ ck 'Xc'nci 'gYY Ybj]fcba YbhJ'Wcbgi 'h]b['W Ub[]b[3

This question has been answered live

<ck 'X]X'h\ Y'dUbXYa]WW\ Ub[Y'mci f'hmd]WU'XUn8'5bX\ck 'X]X'mci 'WcdY'k]h\ 'h\ Y\ W\ Ub[Yg3

This question has been answered live

8 f"G]Y[Y`a Ybh]cbYX`h\ Uhižcb`hcd`cZhYW\ b]WU`dfck YggžfigcZhig_]``gfiUfY`]a dcfhUbh Zcf`Wcbgi `h]b[": cf`h\ Y`dUbY`]ghg`]bj c`j YX`]b`Vch\ h\ Y`5 WUXYa]WUbX'; cj Yfba Ybh gYWrcfg`UfY`h\ YfY`UbmidUfh]W\ `Uf`g_]``g`mci `ZYY``UfY]a dcfhUbhicb`hcd`cZhYW\ b]WU UV]`]hm8

This question has been answered live

K\ Unixcinci 'gYY']b'h\ Y'z hi fY'czYbj]fcba YbhJ'Wcbgi 'h]b[3 AcfY'WUfVcb WUdhi fY#gYei YghfUn]cb'hYW bc'c[nzk UniYf'hfYUna YbhžYbYf[mi gU[YzYhW3'8 c'nci dfYX]WhfY[i 'Un]cbg'k]`''VY'a cfY'ghf]Whi]b'h\ Y'z hi fY UbX'\ ck 'Xc'mci 'gYY Ybj]fcba YbhJ'Wcbgi 'h]b['W Ub[]b[3

This question has been answered live